

## Agenda

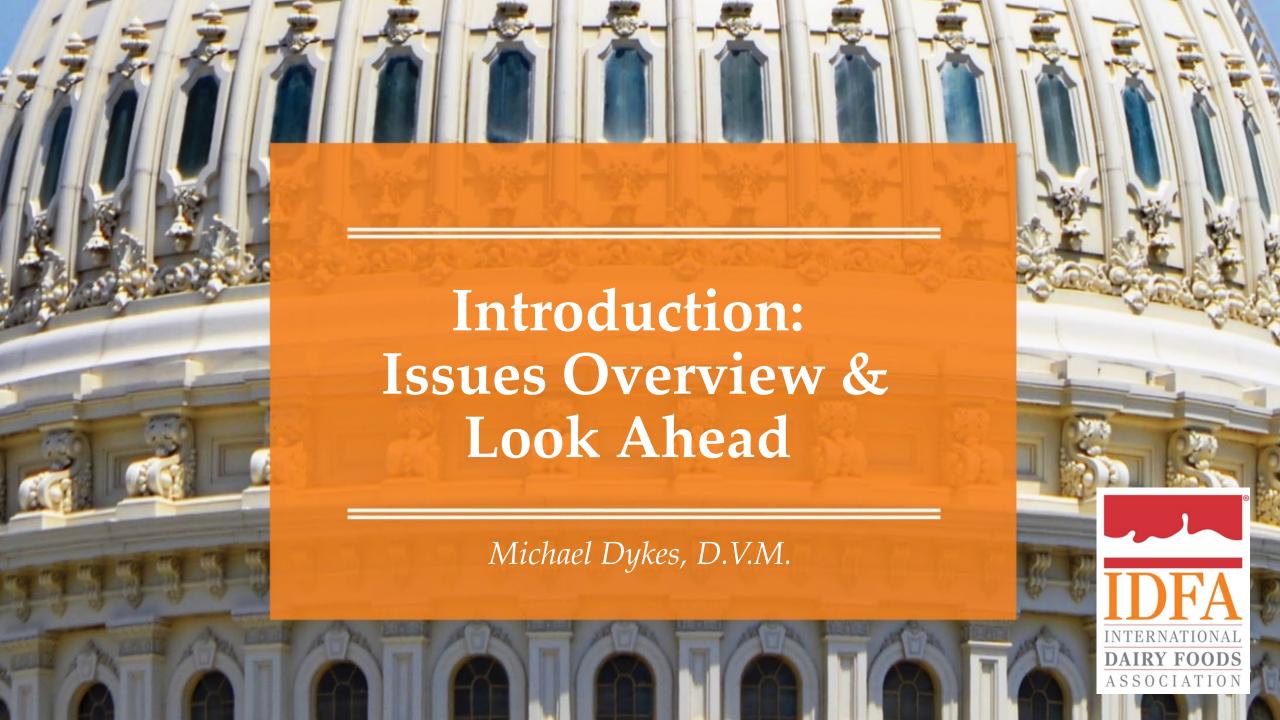


Presiding: Michael Dykes, IDFA President & CEO		Presenting
1.	<ul> <li>Introduction: Issues Overview &amp; Look Ahead</li> <li>a. Political Landscape</li> <li>b. IDFA Working for Members</li> <li>c. Strategic Fly-Ins and Fly-Outs</li> <li>d. Leading Dairy Forward at Dairy Forum</li> <li>McKinsey &amp; Company: A Winning Growth Formula for Dairy</li> </ul>	Michael Dykes
2.	New Governance Structure and Transition Update	Heather Soubra
3.	Dues Model Update – Process, Timing and Next Steps	Tom Wojno
4.	Legislative Update a. Farm Bill Implementation b. Fluid Milk/Bills/Child Nutrition Reauthorization c. Appropriations d. Natural Cheese e. Trade	Dave Carlin Donald Grady Tony Eberhard Dave Carlin Beth Hughes
5.	<ul> <li>Regulatory Activities</li> <li>a. National Conference on Interstate Milk Shipments</li> <li>b. Update on Grade "A" and Manufacturing Grade Dairy Inspections</li> <li>c. USDA Bioengineered Food Disclosures Standard</li> <li>d. IDFA Worker Safety Awards</li> <li>e. FDA Information Request on the Use of Dairy Terms for Labeling Plant-based Products</li> </ul>	John Allan John Allan Danielle Quist Danielle Quist Michelle Matto
6.	ProFood Tech 2019 - Mar. 26-28 – Chicago, IL	Neil Moran
7.	Q&A from Membership	Cindy Cavallo
8.	Adjourn	Michael Dykes

## Housekeeping



- All lines are placed on mute during this briefing.
- Questions can be submitted via Chat throughout the briefing and will be answered during the Q&A session. Any unanswered questions will be addressed individually after the briefing.
- Only IDFA staff can view Chat questions and will answer questions without revealing their source.
- This Membership Briefing is being recorded. The recording will be available at www.idfa.org, under the Membership tab.
- For technical difficulties during the briefing, send a message through the Chat box or e-mail membership@idfa.org.



## Political Landscape







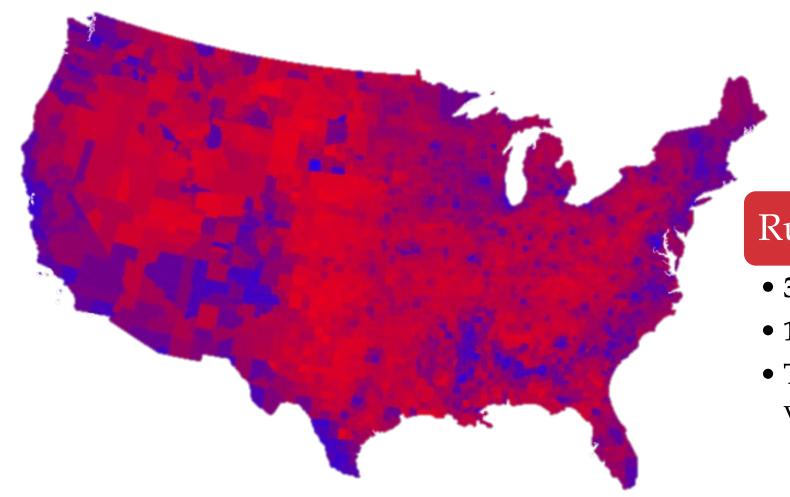






## Political Landscape: Rural/Urban Divide



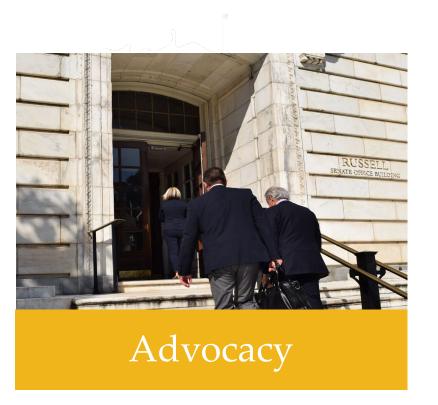


## Rural/Urban Divide –

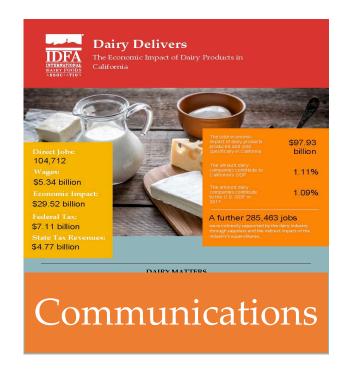
- 34 districts 50% or more rural
- 155 districts 95% or more urban
- Top 50 most rural districts: 40 R's vs. 10 D's

## IDFA Working for Members









## Advocacy





Fluid Milk Bills/Child

Nutrition Reauthorization



## Regulatory













USDA
Purchase of
Fresh Fluid
Milk for Food
Banks

National
Bioengineered
Food
Disclosure
Standard

Standards Modernization Dietary Guidelines for America 2020

## Communications







IDFA expands focus on yogurt with transition of National Yogurt Association and newly created segment board

IDFA expanded its focus on the yogurt and cultured products category this month by assu





A message from Michael Dykes, D.V.M., IDFA president and CEO:



## Advocating for Members







## Leading Dairy Forward at Dairy Forum





## McKinsey&Company





## New Governance Structure Implemented



#### **IDFA Executive Council**

## Industry Segment Boards

IDFA Fluid Milk Board IDFA Ice Cream Board IDFA Cheese Board IDFA Yogurt and Cultured Products Board

> National Yogurt Association

IDFA Ingredients Board

Committees

## IDFA Executive Council







#### Officers



Chair Dan Zagzebski President & CEO, Great Lakes Cheese Co., Inc.

Dan Zagzebski is the President and CEO of Great Lakes Cheese, a natural and processed cheese manufacturer and packager. Dan has been with Great Lakes Cheese for 15 years, serving as President and CEO since 2015. He is an industry veteran with more than



Vice Chair David Ahlem CEO and President, Hilmar Cheese Company, Inc.

David Ahlem, is the Chief Executive Officer and President for Hilmar Cheese Company, Inc. a leading manufacturer of cheese and ingredients serving customers in more than 50 countries. He deepened his passion for the business and developed



Secretary Stan Ryan President & CEO, Darigold, Inc.

Stanley Ryan is President and CEO of Darigold, a global dairy ingredient and consumer products cooperative based in Seattle, Wash, Prior to joining Darigold in February 2016, Ryan served as the interim Chief Executive Officer of Eagle Bulk Shipping... MORE



David Nelsen Vice President, Manufacturing, Albertsons Companies

David Nelsen is the Vice President of Dairy Manufacturing at

Albertsons. He has P&L responsibilities for 7 fluid milk and 2 ice cream plants which produce fluid milk, ESL, culture, bulk and novelty ice cream products. In addition, over the past... MORE





Immediate Past Chair Mike Reidy

Senior Vice President - Corporate Affairs, Leprino Foods Company

As Senior Vice President (SVP) of Corporate Affairs, Mike Reidy is responsible for supply chain, legal, dairy procurement, tax, communications and other corporate affairs. In addition to his role at Leprino Foods, Reidy is on the boards of the... MORE



IDFA Ingredients Board

Andrei Mikhalevsky resident and CEO, California Dairies, Inc.

Chair

Andrei Mikhalevsky is the President and CEO of California Dairies. Inc. (CDI). At CDI, Andrei is Board Chairman of Challenge Dairy Products, and Board President of Dairy America. Andrei joined CDI in January 2012 bringing... MORE



IDFA Fluid Milk Board Vice Chair **Ed Mullins** Executive Vice President & CEO, Prairie Farms Dairy, Inc.

Jeffrey J. Kaneb is Executive Vice President of HP Hood LLC in ynnfield, MA, and has been with the company since the Kaneb amily purchased HP Hood in 1995. Mr. Kaneb started with the ompany working in the... MORE



Ed Mullins is Executive Vice President and Chief Executive Officer of Prairie Farms Dairy. He began his career with Prairie Farms in 1980 and is only the fourth chief executive in the 80year... MORE



IDFA Ice Cream Board Chair Michael C. Wells President and Chief Executive Officer, Wells Enterprises, Inc.

Mike Wells started working in the family business in 1977 as a route driver while working his way through college and joined the Blue Bunny sales force in 1981 upon graduation with a BS in Business Administration. Early in his... MORE



IDFA Ice Cream Board Vice Chair Rich D. Draper Chief Executive Officer, The Ice Cream Club, Inc.

Rich Draper is the CEO and Co-founder of The Ice Cream Club, Inc. headquartered in Boynton Beach, FL. Starting in 1982 with a single ice cream scoop shop, The Ice Cream Club, Inc. has steadily grown to become the... MORE



IDFA Cheese Board Chair Louie P. Gentine. II Chief Executive Officer, Sargento Foods Inc.

IDFA Fluid Milk Board

Executive Vice President, HP Hood LLC

Chair

Jeffrey Kaneb

As a third-generation family owner, Louie has worked at the cheese company in many capacities - from washing trucks in high school to working on the production lines, in accounts receivable and retail sales during college... MORE



IDFA Cheese Board Vice Chair Doug Simon President, Agropur US Operations

Doug Simon grew up in the dairy industry as he was the third generation of a family choose business. Currently he is President of Agropur's US Operations. ... MORE



IDFA Yogurt and Cultured Products Board Chair

Philippe L. Caradec Vice President, Public Affairs & Sustainable Development NORAM. Danone North America

Philippe Caradec is the Vice President Public Affairs and Sustainabl Development of Danone North America, the North American business unit... MORE



IDFA Yogurt and Cultured Products Board Vice Chair Tim Walls

Executive Vice President, Schreiber US, Schreiber Foods, Inc.

Tim was named Executive Vice President of Schreiber US in March 2017 and is also a member of Schreiber's Board of

He joined Schreiber in 1999 as a Team Leader... MORE



IDFA Ingredients Board Vice Chair Terry Brockman sident & COO, U.S. Division, Saputo Cheese USA Inc.

Terry Brockman graduated from the University of Wisconsin-La Crosse in 1992 with a B.A. in Public Administration and Political Science. He joined Saputo in 1997 as Human Resources Manager. In 1999, he became Regional... MORE



Full list of IDFA Executive Council members available at: https://www.idfa.org/about-idfa/boards-committees/idfa-executive-council

## Industry Segment Board Members to be Announced





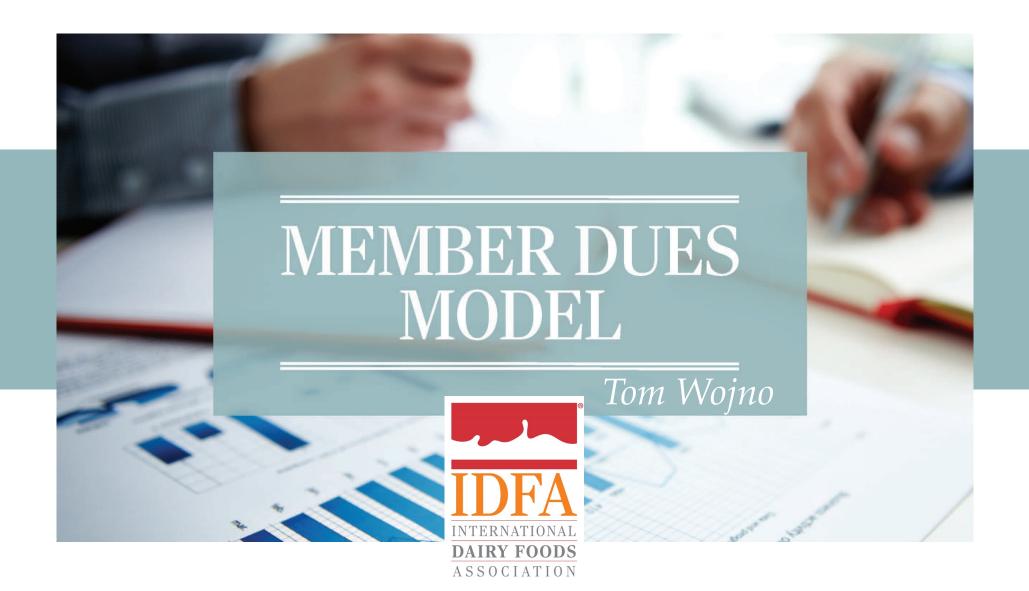
Chairs and Vice Chairs of the **Industry Segment Boards** reviewed the submissions of segment board member candidates

Nominees were notified last week and have been asked to formally accept the nomination .

Industry Segment Board members will provide strategic vision, policy direction and leadership on segment-specific issues

Formal announcement of inaugural members is scheduled for this week

First Meetings of the **Industry Segment Boards** will be held in conjunction with ProFood Tech (**March 25-27**) in Chicago.



## Dues Model Recap



## Past 12 Months

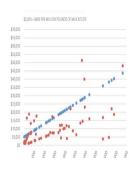
- Convened Small Group of Board Members to Pilot Dues Model Update and Exploration
- Partnered with The Moery Company for Interview/Evaluation Process – Benchmarking w/ Other Associations
- Developed Listening and Input Sessions: Input from over 60 Member Companies Board Insight, feedback and progress updates on dues model

- Partnered with Dr. Andrew Novakovic
  - -Analyzed dues data, Examined Methodologies for Dues Calculations
- Partnered with Blimling & Associates on Development of New Segment Category Calculations

## Member Dues Model Objectives







Fair and Equitable

Simple

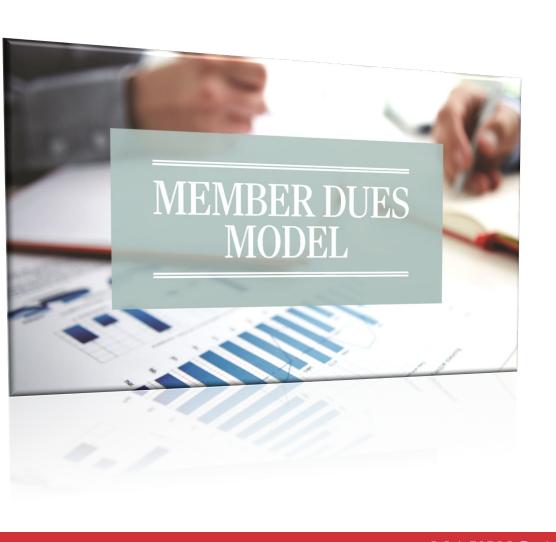




Sustainable Model for Future Vision of IDFA

## Member Dues Model Objectives





- Simplify Current Dues Model
  - Eliminate Former System of Multiple Invoices
  - 1 Invoice 1 IDFA
- Align with New Governance Model and Segment Boards
- Capture Dues on All Segments of Dairy

## Key Dates and Next Steps



- <u>March 25<sup>th</sup></u> Executive Council Vote on New Membership Model
- <u>March 26<sup>th</sup> May 1<sup>st</sup></u> Webinar Series Detailing New Model, Rates, Changes
- <u>May</u> Invoices Sent out
- <u>July 1<sup>st</sup></u> New IDFA Fiscal/Renewal Year Begins



## Farm Bill Implementation

Dave Carlin



## Class I Mover



Change the Class I mover from the higher of Class III and Class IV to the simple average of Class III and Class IV plus a \$0.74 adjustor



• Status: Under review at USDA





## Dairy Forward Pricing Program



- Lapsed on September 30, 2018
- Status: Final stages of USDA review





## SNAP Fluid Milk Incentive Pilot



- New Program-will require funding from Congress
- Status: FNS will develop program parameters





## School Milk

Donald Grady



## 1% Low Fat Flavored Milk Back in Schools





Final Rule "Child Nutrition Program Flexibilities for Milk, Whole Grains, and Sodium Requirements"

• Effective February 2019, permanently allows schools to serve 1% low-fat flavored milk.

"USDA is committed to serving meals to kids that are both nutritious and satisfying... we continue to listen to schools... to ensure they can meet the needs of their students based on real-world experience."

Secretary Perdue

### Childhood Nutrition Reauthorization



Representatives G. T. Thompson (R-PA) and Joe Courtney (D-CT) working on bi-partisan legislation to codify the dairy portion of the Final Rule

Representatives Thompson and Representative Collin Peterson (D-MN) introduced the "Whole Milk for Healthy Kids Act of 2019" (H.R. 832)



# Appropriations Tony Eberhard



## IDFA FY19 Appropriations Priorities



✓ \$1.5 million for Agricultural Research Service (ARS) ice cream waste solutions

✓ \$2 million increase in funding for FDA's Office of Nutrition and Food Labeling for SOI regulations

Status: The FY2019 Consolidated Appropriations Act included both IDFA priorities and was signed into law February 15, 2019.

## Ice Cream Appropriations \$1.5 Million



#### **House**

Rep. Mark Pocan (D-WI)

Rep. David Young (R-IA)

Rep. Dutch Ruppersberger (D-MD)

Sen. Tammy Baldwin (D-WI)

### **Senate**

**Senator Jerry Moran (R-KS)** 

**Senator Tammy Baldwin (D-WI)** 

**Senator John Hoeven (R-ND)** 



Rep. Mark Pocan (D-WI) and Schoep's Ice Cream



Sen. John Hoeven (R-ND)

## FDA Funding \$3 Million



#### **House**

Rep. Mike Simpson (R-ID-02)

Rep. Pete Aguilar (D-CA-31)

Rep. Kevin Yoder (R-KS-03)

Rep. David Valadao (R-CA-21)

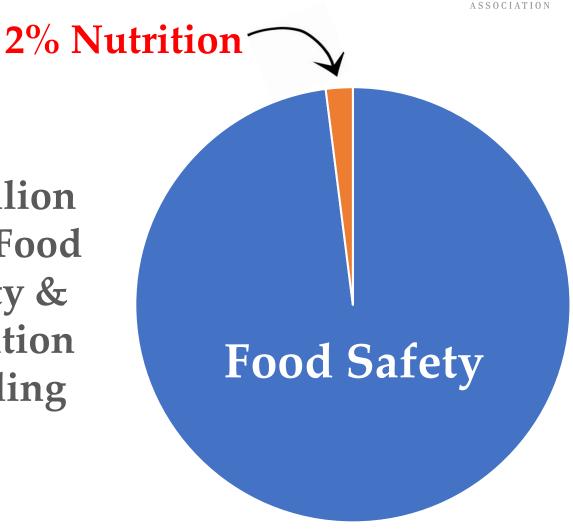
Rep. Robert Aderholt (R-AL-04)

#### **Senate**

**Senator Roy Blunt (R-MO)** 

Senator John Hoeven (R-ND)

\$1 Billion FDA Food Safety & Nutrition Funding



## FY20 Appropriations



- ✓ Successful February Legislative Fly In
- ✓ Build on last year's success with Ice Cream & FDA Funding



## Additional funding requests:

- 1. NEW SNAP Milk Incentive Program
- 2. Geographical Indications prioritization at USTR

## Natural Cheese

Dave Carlin



## 115th Congress Report



 Senate passed CURD Act by voice vote in December



House voted in favor of CURD Act
 (230-162) but failed on suspension



#### 116th Congress



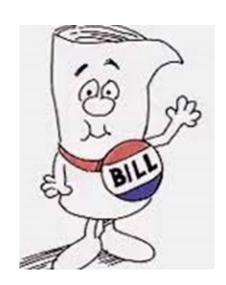
## Republican Senate

## **Democratic** House

\*Rep. Frank Pallone chairs Energy & Commerce Committee









## Lead Sponsors Identified













Senator Ron Johnson (R-WI)

Senator Ron Wyden (D-OR)

Rep. Billy Long (R-MO-7)

Rep. Ron Kind (D-WI-3)

Rep. Kurt Schrader (D-OR-5)

# Trade Update Beth Hughes



#### 2019 Trade Priorities



USMCA passage

• Lifting tariffs – 232 & 301

• Free Trade Agreements with Japan, EU, & UK

# U.S.-Canada-Mexico Agreement (USMCA) Beth Hughes



#### USMCA Next Steps



## **Trade Promotion Authority**

Aug. 31 – Congress notified of intent to sign agreement

Sept. 30 – Release of text to public

Nov. 30 – Partners sign agreement

Jan. 29 – Report on required changes to U.S. law sent to Congress



Apr. 19 – Int'l Trade Commission report required Summer/Fall – Congressional consideration & implementation

# Tariffs Beth Hughes



#### Section 232 – Aluminum & Steel



- 6+ months since Mexico & Canada retaliated
- Possible Mexico will overhaul retaliation list; add more dairy?
- Mexico willing to do quotas on aluminum and steel
- Canada adamantly opposed to quotas on aluminum;
   may agree for steel
- Unclear if U.S., Mexico & Canada are discussing a resolution
- USTR worried 232 linked to USMCA passage

#### Section 301 – China IP practices & policies



- December 1 freeze tariffs for 90 days
- US delegation to China on Jan. 7-9
  - China pledged to buy agricultural products
- Vice Premier Liu He visit to DC Jan. 30-31
  - China pledged to buy more soybeans
- USTR delegation to China last week
- President Trump & President Xi meeting?
- March 1 deadline for trade deal *or* U.S. tariffs on \$200 billion in Chinese goods set to rise from 10% to 25%



## Bilateral Trade Agreements

Beth Hughes



### U.S.-EU Free Trade Agreement



- Submitted comments to USTR on Dec. 10
- Agriculture MUST be included
- Increase market access across all dairy tariff lines
- Eliminate tariffs
- Eliminate regulatory burdens
- Strong SPS measures
- Protect the use of common cheese names



### U.S.-Japan Free Trade Agreement



- Submitted comments to USTR on Nov. 26
- Increase market access across all dairy tariff lines
- Eliminate tariffs
- Eliminate ALIC from the administration of any new quotas
- Strong SPS measures
- Protect the use of common cheese names



### U.S.-UK Free Trade Agreement



- Brexit March 29
- Submitted comments to USTR on Jan. 15
- Increase market access across all dairy tariff lines
- Eliminates tariffs
- Strong SPS measures
- Protect the use of common cheese names





# 2019 National Conference on Interstate Milk Shipments (NCIMS)



#### 2019 NCIMS Preparation



- 2019 NCIMS:
  - April 26-May 1, 2019
  - St. Louis, MO
  - Hyatt Regency at the Arch
- 74 proposed changes to the PMO
  - Available by Feb. 22<sup>nd</sup>
- IDFA Proposal Review Meeting:
  - March 28-29 (afternoon/morning)
  - Chicago, McCormick Place (in conjunction with ProFood Tech)

Grade "A"

Pasteurized

Milk

Ordinance

# Grade "A" and Non-Grade "A" Inspections John Allan



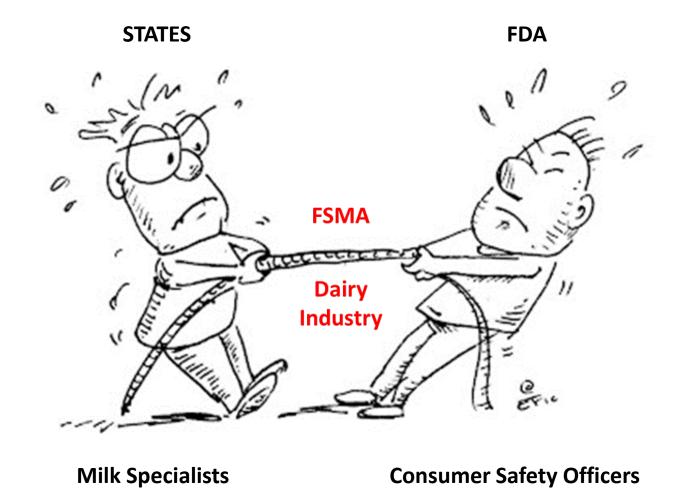
### Who Will Inspect? When? Against What?



- IDFA requested consolidation of inspections of "dual-grade" plants (1 inspection)
- FDA proposed and test ran a pilot
- Stakeholder meeting held in December
- FDA revised proposal is pending
- NCIMS Liaison Committee proposal and Executive Board letter
  - Encourages single inspection
  - Proposes MSs conduct "Appendix T" inspection for non-Grade "A" dairy products in these dual-grade plants
- IDFA position: Long-term single inspection by MSs; Short-term two separate inspections

#### Who Will Win?





MAKING A DIFFERENCE FOR DAIRY

## National Bioengineered Food Disclosure Standard

Danielle Quist



### Key Provisions



# Narrowly defines "bioengineered food" to mean foods with <u>detectable</u> amount of genetic material modified through in vitro rDNA technology

- -Applies to all food, including bulk foods, food additives and dietary supplements
- -No mandatory disclosure required for:
  - Highly refined ingredients derived from BE crops lacking detectable modified genetic material
  - BE Incidental additives exempt from labeling under FDCA
  - Foods with the unintentional and inadvertent presence of detectable modified genetic material below a threshold of 5% in any individual ingredient
  - Products using BE enzymes, yeasts and food additives lacking detectable modified genetic material in final food
- -Animal derived products (i.e., milk & eggs) cannot be labeled BE solely because animal consumed BE feed

#### USDA List of BE Foods



Alfalfa, Apple (Arctic<sup>TM</sup> varieties), Canola, Corn, Cotton, Eggplant (BARI Bt Begun varieties), Papaya (ringspot virus-resistant varieties), Pineapple (pink flesh), Potato, Salmon (AquAdvantage®), Soybean, Squash (summer), Sugar Beet

Crop	Examples of food ingredients
Soybeans	Soybean oil, partially hydrogenated soybean oil, modified soybean oil (e.g., high-oleic), soy protein, textured vegetable protein, tofu, soy lecithin
Corn	Corn meal, corn flour, corn oil, corn starch, modified food starch, dextrose, corn syrup, high-fructose corn syrup
Cotton	Cottonseed oil, partially hydrogenated cottonseed oil
Sugar Beets	Sugar
Canola	Canola oil





#### What Will BE Disclosure Look Like?





"bioengineered food"
(raw food) or "contains
bioengineered food
ingredient"
"MAY"







"Scan anywhere on package for more food information" or "Scan icon for more food information." Plus "Call [1-000-000-000] for more food information" or "Text [command word] to [number] for bioengineered food information"

#### Compliance & Enforcement



Recordkeeping for Foods/Crops on BE Food List or Known to be BE

Compliance Deadlines

#### How do you know it is BE? - Recordkeeping

- Verify ingredient not sourced from a BE crop,
- Verify ingredient subjected to a refinement process "validated" to render the modified genetic material undetectable, or
- Maintain certificates of analysis or testing records to confirm the absence of modified genetic material
- BE disclosures may appear on food packaging labels starting Feb. 21, 2019
- Mandatory compliance date of **Jan. 1, 2022**. Companies may choose to label by Jan. 1, 2020 to align with new Nutrition Facts label

#### IDFA Webinar



#### National Bioengineered Food Disclosure Standard – What Dairy Needs to Know



Cary Frye Senior Vice President, Regulatory Affairs **IDFA** 



Danielle Quist Senior Director, Regulatory Affairs and Counsel





Veronica Colas Senior Associate Hogan Lovells

March 12, 2019 1:00 - 2:00 p.m. EST

**Terminology** Scope Mandatory and **Voluntary Disclosure Provisions Exemptions Absence Claims** Recordkeeping **Enforcement** 

# IDFA 2019 Dairy Industry Safety Recognition Awards

Danielle Quist



#### Awards Outstanding Worker Safety Performance



IDFA member dairy processing facilities and trucking operations eligible to apply-

- Award criteria based on leading and lagging indicators of occupational injury and illness performance rates, and
- Evaluation of essential components of effective health and safety program

Applications Due March 29, 2019

#### 2019 SAFETY RECOGNITION AWARD

International Dairy Foods Association

hereby grants this award to:

XYZ Dairy Company Anytown, DC

In recognition of its outstanding record of worker safety in 2018



Senior Vice President, Regulatory Affairs May 2019

# FDA Information Request on the Use of Dairy Terms for Labeling Plant-Based Products

Michelle Matto



#### FDA Nutrition Innovation Strategy



- September 28<sup>th</sup> FDA Announced: Request for Information on "Use of Name of Dairy Foods in Labeling Plant-Based Products"
- Help FDA determine how to develop guidance for labeling plant-based products
- Seeking information, data, consumer research to determine if labeling using dairy terms "milk," "yogurt," "cheese" are confusing or misleading to consumers
- Do consumers understand difference between the basic nature, characteristics, ingredient and nutritional content of plant-based products and their dairy counterparts?
- IDFA filed written comments January 28<sup>th</sup> that provide consumer research and specific data on 8 of the 20 questions FDA asked. FDA is analyzing 5031 comments!





# **ProFood Tech 2019 Overview**



**THE Food & Beverage Processing Event** MARCH 26-28, 2019 | CHICAGO, ILLINOIS USA



Neil Moran







THE Food & Beverage Processing Event MARCH 26-28, 2019 | CHICAGO, ILLINOIS USA











## **Top 5 Reasons to Attend**

Profood
THE Food & Beverage Processing Event
MARCH 26–28, 2019 | CHICAGO, ILLINOIS USA

Powered by







- 1. The Event is Comprehensive: See machinery and solutions for the entire food and beverage industries live and in action from 400 top manufacturers, attend educational sessions and multiple networking opportunities all under one roof.
- 2. Discover New Solutions: Develop relationships with suppliers who can provide the latest solutions to help you solve your greatest challenges.
- 3. Identify best practices: Choose from educational sessions to identify best practices in the food and beverage processing sector.
- 4. Network with industry peers: ProFood Tech offers you countless opportunities to network and learn from your colleagues through world class educational offerings, receptions, and award ceremonies, including: Women's Packaging & Processing Leadership Network Breakfast, Emerging Leaders Networking, *ProFood World* Sustainability Awards, IDFA Knowledge Hubs, Cold Pressure Council Conference, and more.
- 5. Discover Solutions in Person: Obtain information, see demos of equipment and speak with subject matter experts occupying 125,000 net sq.ft. of exhibit space. Everything needed to recommend a purchase for your company.

## **Conference Programming**



Powered by







IDFA's educational programming for 2019 reflects what we learned from ProFood Tech 2017 attendees and exhibitors:

- Free of charge to all attendees
- Interactive and fast-paced
- Held in three venues located on the show floor

#### IDFA's Knowledge Hub







## **Conference Programming**













- Features breakthrough ideas and formulations that will spark your creativity.
- Uses the expertise of our exhibitors to identify solutions to challenges and discover fresh opportunities.



 Focuses on identifying and implementing disruptive technologies to meet consumer demands.



• Fosters interactive discussions led by moderators where attendees can learn from each other's experiences, successes and – yes – failures.

# ProFood Tech 2019 Conference Programming















- How does FSMA affect your supply chain?
- Improved Process Control using FT-NIR Real-Time In-Line Measurement
- Inline Tray Forming Reduces Material Costs Up to 38%
- How to select a Beverage Copacker
- Product Track, Trace & Target "Weighing" Your Profits
- More Than 3D Vision Continuous Cut Optimization
- Current Trends in The Beverage Industry
- Industrial Freezer Cuts Energy Consumption 43% with Thermal Energy Storage
- The Application of Sanitary Design Principles in Food Processing Equipment
- Beverage Institute- Fountain Sanitation Issues and Best Practices

- Make a Productivity leap with the Redzone Production System: A panel discussion
- Trade and Tariffs What's Next?
- Strategies for Surviving Food Recalls
- Navigating Cybersecurity and the Internet of Things (IoT)
- Is Blockchain the Answer or the Question?
- Probiotics and Protein: Two Exploding Opportunities
- Staying Smart, Staying Safe: Implementing A Safety Protocol
- Digitally Developing the Next Generation of Manufacturers
- "Not Invented Here? Contract Packagers are a New Frontier for Leading Brands Seeking Innovation"
- The Impact of Lease vs. Buy in Food and Beverage

#### ProFood Tech 2019



### Member Support

- Register for and attend the show with your team
- **✓** Promote the show to the vendors you want to see there
- **✓** Participate:
  - 1. Walk the show floor
  - 2. Maximize networking opportunities
  - 3. Attend the educational sessions

#### And most importantly:

Give us suggestions and feedback

#### Questions?





#### IDFA Staff Presenters:

Michael Dykes, President & CEO – mdykes@idfa.org, (202) 220-3539

Heather Soubra, Chief of Staff – hsoubra@idfa.org, (202) 220-3551

Tom Wojno, Senior Vice President, Innovation and Member Advancement – twojno@idfa.org, (202) 220-3510

Dave Carlin, Senior Vice President, Legislative Affairs & Economic Policy – dcarlin@idfa.org (202) 220-3502

Donald Grady, Manager, Legislative Affairs – dgrady@idfa.org, (202) 220-3524

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Michelle Matto, AM Food Nutrition – amfoodnutrition@gmail.com, (202) 431-6864

Neil Moran, Senior Vice President, Finance, Administration & Trade Show – nmoran@idfa.org, (202) 220-3541

Cindy Cavallo, Director, Membership – ccavallo@idfa.org, (202) 220-3505 Victoria Encarnacion, Coordinator, Membership and Programs – vencarnacion@idfa.org, (202) 220-3506

#### Highlights of Upcoming Events for 2019



- ➤ International Sweetener Colloquium Feb. 24-27 Aventura, FL
- Microbiological Testing: A Hands-On Food Safety Course Mar. 5-7 Springfield, MO
- ➤ National Bioengineered Food Disclosure Standard What Dairy Needs to Know Webinar Mar. 12
- ➤ IDFA Executive Council and Industry Segment Board Meetings Mar. 25-27 Chicago, IL
- ➤ ProFood Tech 2019 Mar. 26-28 Chicago, IL
- ➤ Ice Cream Technology Conference 2019 Apr. 16-17 St. Petersburg, FL
- ➤ Regulatory Roundup Jun. 4-5 Washington DC Metro Area
- ➤ IDFA Membership Briefing Webinar Jun. 26
- ➤ IDFA Executive Council and Industry Segment Board Meetings Oct. 1-3 Indianapolis, IN
- ➤ Introduction Dairy Product Labeling Webinar Oct. 23-24
- ➤ IDFA Membership Briefing Webinar Oct. 30



## Thank You!

